

RFP-4-46
SECTION ONE
GENERAL INFORMATION AND REQUESTED PRODUCTS/SERVICES

1.1 INTRODUCTION

The Indiana Department of Administration (IDOA), acting on behalf of Family and Social Services Administration, Division of Disability, Aging, and Rehabilitative Services (DDARS), requires a Human Services Case Management Information System. It is the intent of IDOA to solicit responses to this Request for Proposals (RFP) in accordance with the statement of work, proposal preparation section, and specifications contained in this document.

1.2 DEFINITIONS AND ABBREVIATIONS

Following are explanations of terms and abbreviations appearing throughout this RFP. Other special terms may be used in the RFP, but they are more localized and defined where they appear, rather than in the following list.

Acceptance	The designated period following completion of RFP Response submission. During the acceptance period, the State will evaluate all features and performance of Human Services Case Management System.
IAC	The Indiana Administrative Code.
IC	The Indiana Code.
Implementation	The successful installation of the Human Services Case Management System as specified in the contract resulting from this RFP.
Installation	The delivery and physical setup of products or services requested in this RFP.
Products	Tangible goods or manufactured items as specified in this RFP.
Proposal	An offer as defined in IC 5-22-2-17.
Respondent	An offeror as defined in IC 5-22-2-18.
Services	Work to be performed as specified in this RFP.
State agency	As defined in IC 4-13-16.5-1 An authority, board, branch, commission, committee, department, division, or other instrumentality of the executive, including the administrative department of state government.

	An entity established by the general assembly as a body corporate and politic.
	A state educational institution.
Vendor	Any successful respondent selected as a result of the procurement process to deliver the products and services requested by this RFP.

1.3 PURPOSE OF THE RFP

The Division of Disability, Aging, and Rehabilitative Services (DDARS) exists to inform, protect, and serve older adults and individuals with disabilities and their families, in need of human services, resources, or support to attain employment and self-sufficiency or to maintain independence.

Indiana citizens are served through eight bureaus:

- **Bureau of Developmental Disability Services** plans, develops and administers a variety of services for people who have developmental disabilities.
- **Bureau of Aging and In-home Services** provides a broad range of in-home and community based services to older adults and persons of all ages with disabilities.
- **Vocational Rehabilitation Services** provides quality, individualized services to enhance and support people with disabilities to prepare for, obtain, or retain employment.
- **Bureau of Disability Determination Service** provides eligible citizens with Social Security and Supplemental Security Income Disability benefits.
- **Blind and Visually Impaired Services** assists citizens who are blind and visually impaired to achieve vocational and personal independence.
- **Deaf and Hard of Hearing Services** advocates for and provides access to services for persons who are deaf or hard of hearing.
- **Bureau of Quality Improvement Services** monitors programs and services to ensure that regulations and standards are being met or exceeded.
- **Bureau of State Operated Facilities** oversees the operation of two State facilities, which provide services to individuals with developmental disabilities.

The State of Indiana, through this procurement, is seeking to implement an effective and efficient statewide-automated case management system that will meet the following program objectives:

- Case management for all DDARS programs including data and forms management, statistical evaluation of services provided, timeliness of mandated services and recording and tracking of case assignments
- Meet all State and Federal requirements
- Provide for overall tracking and control of cases, to ensure that all cases are properly accounted for and served as promptly and as effectively as possible
- Provide person centered planning to formulate and monitor individually centered plans of service

- Provide for management and control of provider claims to reduce the effort required in performing these functions
- Provide direct linkage to all FSSA enterprise systems (HelpIndiana , DATA warehouse , OMPP, CMS, AIM)
- Provide outcome-related information for evaluating services and service needs and for determining and supporting future planning and resources
- Provide waiting list management to track unmet demands by type of service and individual
- Provide electronic billing to include Medicaid

1.4 SCOPE OF THE RFP

This document contains the following information that may be useful to anyone wishing to submit a proposal:

Section One	A description of many factors affecting the proposal process and procedures.
Section Two	A description of the required format and subject content of any acceptable proposals offered in response to this document.
Section Three	A general discussion of the method that will be used by an evaluation team in selecting a respondent to recommend to State officials with whom to enter contract negotiations.
Attachments	Details supporting this basic RFP document.

1.5 ISSUING OFFICE

In accordance with Indiana statute, IDOA has issued this RFP on behalf of DDARS. The content has been prepared by the staff of DDARS and others. This RFP is being posted to the State of Indiana website (<http://www.in.gov/idoa/proc>). One copy of this RFP may be provided free of charge. A nominal fee will be charged for providing additional copies.

1.6 DUE DATE FOR PROPOSALS AND QUESTIONS

All proposals must be received at the address below by the Procurement Division no later than **3 p.m. Eastern Standard Time on May 5, 2004**. Each respondent must submit one original (marked "Original") and three (3) complete copies of the proposal, including the transmittal letter and other related documentation as required in this RFP. A complete copy of the proposal must be provided on a 3 1/2" diskette and/or on CD-ROM size 650. No more than one proposal per respondent should be submitted. Each copy of the proposal must follow the format indicated in Section Two of this document. Unnecessarily elaborate brochures or other presentations, beyond that sufficient to present a complete and effective proposal, are not desired. All proposals must be addressed to:

**Allen Walker
Procurement Division
Indiana Department of Administration
402 West Washington Street, W468
Indianapolis, IN 46204**

All proposal packages must be clearly marked with the RFP number, due date, and time due. Any proposal received by the Procurement Division after the due date and time will not be considered. Any late proposals will be returned, unopened, to the respondent upon request. All rejected proposals not claimed within 30 days of the proposal due date will be destroyed.

No more than one proposal per respondent should be submitted.

The State of Indiana accepts no obligations for costs incurred by respondents in anticipation of being awarded a contract.

All proposals submitted to the State should be double-sided and printed on 30% post-consumer recycled content paper or tree-free paper. When possible, soy ink should be used.

Caution to respondents about shipping/mailing: United States Postal Express and Certified Mail are both delivered to the Government Center Central Mailroom and not directly to the designated department. It is the responsibility of the respondent to make sure that solicitation responses are received by the Procurement Division on or before the designated time and date.

All questions regarding this RFP must be submitted in writing to the above address no later than **3 p.m. Eastern Standard Time on April 15, 2004**. Inquiries may also be submitted via fax (317-234-1281) or email rfp@idoa.state.in.us and must be received by IDOA by the time and date indicated above. Questions submitted after 3 p.m. may not be considered.

Following the question due date, IDOA personnel will assemble a list of the compiled questions asked by all respondents. The responses will be posted to the IDOA website approximately one week after the question due date listed in the RFP timetable, Section 1.26. The Question and Answer link will not become active until IDOA has provided responses to all questions. IDOA reserves the right to judge whether any questions should be answered in writing, and copies will be placed on the Procurement page on the State's web site for downloading, distributed to all prospective respondents who are known to have received a copy of the original RFP, or both. Only answers signed by the Director of the Procurement Division or designee or posted on the State's web site will be considered official and valid by the State. No negotiations, decisions, or actions shall be initiated by any respondent as a result of any verbal discussion with any State employee.

Inquiries are not to be directed to any staff member of Division of Disability, Aging, and Rehabilitative Services. Such action may disqualify respondent from further consideration for a contract as a result of this RFP.

1.7 PRE-PROPOSAL CONFERENCE

It is the decision of the State that no pre-proposal conference is required for this RFP.

1.8 MODIFICATION OR WITHDRAWAL OF OFFERS

Responses to this RFP may be modified or withdrawn in writing or by fax notice received prior to the exact hour and date specified for receipt of proposals. The respondent's authorized representative may also withdraw the proposal in person, providing his or her identity is made known and he or she signs a receipt for the proposal. Proposals may not be withdrawn after the proposal due date and time has passed.

Modification to or withdrawal of a proposal received by the Procurement Division after the exact hour and date specified for receipt of proposals will not be considered. If it becomes necessary to revise any part of this RFP or if additional data is necessary for an exact interpretation of provisions of this RFP prior to the due date for proposals, a supplement will be posted by the Procurement Division to the State of Indiana website. If such addenda issuance is necessary, IDOA reserves the right to extend the due date and time of proposals to accommodate such interpretations or additional data requirements.

1.9 PRICING

IDOA requests the pricing associated with this RFP be a firm proposal price that must remain open and in effect for a period of not less than 180 days from the proposal due date.

Respondents are required to complete the Pricing Sheet located in Attachment F.

Division of Disability, Aging, and Rehabilitative Services and IDOA recognize there are certain industry practices for service providers. However, the Departments encourage respondents, in their responses to the RFP, to be as creative as possible regarding cost to the State, as cost efficiency for the State will be a consideration in determining whether a contract(s) will be awarded based on responses to the RFP and the selection of a service provider.

1.10 DISCUSSION FORMAT

The State reserves the right to conduct discussions, either oral or written, with those respondents determined by the State to be reasonably viable to being selected for award. If discussions are held, the State may request best and final offers. IDOA Procurement will schedule all discussions. Any information gathered through oral discussions should be confirmed in writing.

The request for best and final offers may include:

- Notice that discussions are concluded.
- Notice that this is the opportunity to submit written best and final offers.
- Notice of the date and time for submission of the best and final offer.
- Notice that if any modification is submitted, it must be received by the date and time specified or it will not be considered.

- Notice of any changes in the State's requirements.

The State reserves the right to reject any or all proposals received or to award, without discussions or clarifications, a contract on the basis of initial proposals received. Therefore, each proposal should contain the respondent's best terms from a price and technical standpoint. The State reserves the right to reopen discussions after receipt of best and final offers if it is clearly in the State's best interest to do so and the Director of the Procurement Division or designee makes a written determination of that fact. If discussions are reopened, the State may issue an additional request for best and final offers from all respondents determined by the State to be reasonably susceptible to being selected for award.

Following evaluation of the best and final offers, the State may select for negotiations the offers that are most advantageous to the State, considering price or cost and the evaluation factors in the RFP.

The State also reserves the right to conduct clarifications to resolve minor issues. If only clarifications are sought, best and final offers may not be requested. The State retains sole authority to determine whether contact with respondents is for clarification or discussion.

1.11 CONTRACT NEGOTIATIONS

After recommendation of a selected respondent by appropriate officials of the State, contract negotiations will commence. The contract will be based primarily on the required clauses of the State as indicated in the State contract as appears in **Attachment B** of this document; secondly, on those required clauses by the respondent that are acceptable to the State; and, additionally, on any desirable clauses that either party would like to incorporate into the contract. If at any time contract negotiation activities are judged to be ineffective by the Commissioner of IDOA or designee, IDOA will cease all activities with that respondent and begin contract negotiations with the next highest ranked respondent. This process may continue until either both the respondent and the State of Indiana execute a completed contract or IDOA determines that no acceptable alternative proposal exists.

1.12 REFERENCE SITE VISITS

The State may request a site visit to a respondent's working support center to aid in the evaluation of the respondent's proposal.

1.13 TYPE AND TERM OF CONTRACT

The State of Indiana intends to sign a contract with one or more respondent(s) to provide the complete set of products and services listed in this RFP. The State will not entertain joint bids.

The term of this contract shall be for a period of two (2) years, beginning on July 1, 2004 or from the date of final State approval of contract, and ending June 30, 2006. There may be renewals for a total of two (2) more years at the State's option.

1.14 CONTRACT OBLIGATIONS

Attachment B of this document is the form of the expected contract resulting from this RFP. Although the State anticipates that any respondent submitting a proposal will provide the major portion of the products and services as requested, subcontracting by the respondent is acceptable in performing the requirements of this RFP. However, the respondent must obtain the approval of IDOA before subcontracting any portion of the project's requirements. The respondent is responsible for the performance of any obligations that may result from this RFP and shall not be relieved by the non-performance of any subcontractor. Any respondent's proposal must identify all subcontractors and outline the contractual relationship between the respondent and each subcontractor. Either a copy of the executed subcontract or a letter of agreement over the official signature of the firms involved must accompany each proposal. This RFP is subject to the Minority Business and Women's Enterprise Program. The requirements are explained elsewhere in the RFP.

Any subcontracts entered into by the respondent must be in compliance with all State of Indiana statutes and be subject to the provisions thereof. For each portion of the proposed products and services to be provided by a subcontractor, the technical proposal must include the identification of the functions to be provided by the subcontractor and the subcontractor's related qualifications and experience.

The combined qualifications and experience of the respondent and any or all subcontractors will be considered in the State's evaluation. The respondent must furnish information to the State as to the amount of the subcontract, the qualifications of the subcontractor for guaranteeing performance, and any other data that may be required by the State. All subcontracts held by the respondent must be made available upon request for inspection and examination by appropriate State officials and such relationships must meet with the approval of the State.

1.15 CONFIDENTIAL INFORMATION

Respondents are advised that materials contained in proposals are subject to the Indiana Public Records Act, IC 5-14-3 *et seq.*, and, after the contract award, may be viewed and copied by any member of the public, including news agencies and competitors. Respondents claiming a statutory exception to the Indiana Public Records Act must place all confidential documents (including the requisite number of copies) in a sealed envelope clearly marked "Confidential" and must indicate in the transmittal letter and on the outside of that envelope that confidential materials are included. The respondent must also specify which statutory exception provision applies. The State reserves the right to make determinations of confidentiality. If the State does not agree that the information designated is confidential under one of the disclosure exceptions to the Indiana Public Records Act, it may either reject the proposal or discuss its interpretation of the allowable exceptions with the respondent. If agreement can be reached, the proposal will be considered. If agreement cannot be reached, the State will remove the proposal from consideration for award and return the proposal to the respondent. The State will not determine prices to be confidential information.

1.16 STATE OF INDIANA OBLIGATIONS

The State of Indiana accepts no obligations for costs incurred by respondents in anticipation of being awarded a contract.

The State of Indiana creates no obligation, expressed or implied, by issuing this RFP or by receipt of any responses submitted pursuant hereto. The award of any contract(s) as a result of this RFP shall be at the sole discretion of Family and Social Services Administration and IDOA. Neither this RFP nor any response (proposal) submitted hereto are to be construed as a legal offer.

1.17 CONTRACT COMPONENTS

Any or all portions of this RFP and normally any or all portions of the respondent's response will be incorporated by reference as part of the final contract. Proprietary or confidential material submitted properly (see Section 1.15) will not be disclosed.

1.18 PROPOSAL LIFE

All proposals made in response to this RFP must remain open and in effect for a period of not less than 180 days after the due date for proposals. Any proposal accepted by the State for the purpose of contract negotiations shall remain valid until superseded by a contract or until rejected by the State.

1.19 TAXES

The State of Indiana is exempt from federal, state, and local taxes. The State will not be responsible for any taxes levied on the respondent as a result of the contract resulting from this RFP.

1.20 SECRETARY OF STATE REGISTRATION

In accordance with IC 5-22-16-4, before an out-of-state respondent can do business with the State, the respondent must be registered with the Indiana Secretary of State. If an out-of-state respondent does not have such registration at present, the respondent should contact

**Secretary of State of Indiana
Corporation Division
302 West Washington Street, E018
Indianapolis, IN 46204
(317) 232-6576**

for the necessary application form. It is each respondent's responsibility to register prior to the initiation of any contract discussions.

1.21 EQUAL OPPORTUNITY COMMITMENT

Pursuant to IC 4-13-16.5 and in accordance with 25 IAC 5-5-3, the Director of the Procurement Division of IDOA has determined that there is a reasonable expectation of minority and woman business enterprise participation in this contract. Therefore a

contract goal of 7% minority business enterprise participation and 5% woman business enterprise participation has been established and all respondents will be expected to comply with the regulation set forth in 25 IAC 5-5-3.

Compliance with these regulations will be taken into consideration during the evaluation phase of the RFP process.

1.22 MINORITY BUSINESS & WOMEN'S ENTERPRISE PARTICPATION PLAN

In accordance with 25 IAC 5 1-8, The respondent must submit within the proposal a Minority and Women's Business Enterprise participation plan or make an application for waiver from the contract goal. Failure to provide the minority and women's business participation plan or to make an application for waiver of the participation goal at the time of proposal submission may result in the disqualification and rejection of the proposal. Please note that IDOA reserves the right to verify all information included on minority and women's business enterprise participation plans and applications for waiver from the contract goal before making final determinations of the respondent's responsiveness.

Additionally, the plan must show that there are racial minority owned enterprises and women owned enterprises participating in the contract. The participation can be, but is not limited to, a subcontractor or second tier participation with common suppliers such as office supplies, courier services and/or janitorial services. The respondent submitting an offer must indicate the name of the racial and women owned firms that will participate in the award, a contact name and phone number, the service to be supplied and the specific dollar amount from this contract that will directed toward each firm.

A respondent can and must submit an application for a waiver if minority and women participation cannot be achieved. However, the respondent is expected to demonstrate a good faith effort to meet the participation goal of 7% for minority participation and 5% for women owned business participation. A good faith effort consists of documenting the effort that was made to achieve the goal. The same information supplied on the plan must be supplied on a waiver. (See above paragraph) Respondents are encouraged to contact and work with the Minority Business and Women's Enterprise Division of the Indiana Department of Administration to design a plan to meet established goals. The Minority Business and Women's Enterprise Division's website address is as follows: <http://www.in.gov/idoa/minority>.

By submission of the proposal, the respondent thereby acknowledges and agrees to be bound by the regulatory processes involving the State of Indiana's Minority and Women's Business Enterprise Program. Questions involving the regulations governing the minority and women's business enterprise participation plan and the application for waiver from the contract goal should be directed to:

**Minority Business and Women's Enterprise Division
Indiana Department of Administration
402 W. Washington St., Room W469
Indianapolis, IN 46204
(317) 233-6607**

1.23 U.S. MANUFACTURED

Each proposal must contain an explanation of what steps will be used to encourage the use of American-made products. The State does apply a U.S. Manufactured preference as set out in IC 5-22-15-21.

1.24 RECYCLED PRODUCTS

Each proposal should contain an explanation of what recycled materials are used and identify the recyclability of products offered in response to this RFP.

1.25 AMERICANS WITH DISABILITIES ACT

The respondent specifically agrees to comply with the provisions of the Americans with Disabilities Act of 1990 (42 U.S.C. 12101 *et seq.* and 47 U.S.C. 225).

1.26 SUMMARY OF MILESTONES

The following timeline is only an illustration of the RFP process. The dates associated with each step are not to be considered verbatim. Due to the unpredictable nature of the evaluation period, these dates are commonly subject to change. At the conclusion of the evaluation process all respondents will be informed of the evaluation team's findings, according to the choice of notification they selected in Attachment C.

<u>ACTIVITY</u>	<u>COMPLETION DATE</u>
Respondent inquiry period ends	April 15, 2004
Final State responses to inquiries	April 22, 2004
Proposal submission date	May 5, 2004
Notice of discussions*	May 7, 2004
Discussions*	May 10, 2004
Request for best and final offers (BAFO)*	May 14, 2004
Receipt of best and final offers*	May 19, 2004
Proposal evaluation completed*	May 26, 2004
Recommendation to IDOA*	May 26, 2004
Notify selected respondent	June 1, 2004
Contract negotiations begin*	June 4, 2004
Contract negotiations end*	June 11, 2004
Negotiated contract readied*	June 11, 2004
Contract signed by respondent*	June 18, 2004
State review begins*	June 23, 2004
State review ends*	June 28, 2004
Receipt of State approval*	July 1, 2004

** These dates are subject to the determination of the need for discussions. If discussions are not required, the process could reach a completion date at least four weeks earlier than the listed date for contract signature.*

1.27 PROPOSAL AND PERFORMANCE BOND (25 IAC 1.1-1-5)

A proposal bond in the amount of \$50,000 is required to guarantee the financial stability of the company and to guarantee that the respondent is willing to sign a contract with the State. The original proposal bond must be included with the original proposal; photocopies of the bond are to be included in the copies of the proposal. Proposal bonds will be returned after the contract has been fully executed with the selected respondent or if it is necessary to cancel the procurement. Proposal bonds must be submitted in the form of a cashier's check, certified check, or surety bond. If the surety bond is executed, the surety company must be authorized to do business in the State of Indiana as approved by the Indiana Department of Insurance. This surety must be made payable to "Indiana Department of Administration" and may be cashed by the State if the selected respondent fails to enter into a contract with the State if selected by the State to do so. The proposal bond should be submitted to the following address:

**Allen Walker
Procurement Division
Indiana Department of Administration
402 West Washington Street, W468
Indianapolis, IN 46204**

A respondent shall forfeit the proposal bond if the respondent is selected and fails to sign a contract within 14 days from receipt of a final contract document or the respondent is selected and cannot obtain the operational performance bond (if required) within 10 days of contract signing.

Either of the above time frames may be extended by IDOA.

A performance bond in the amount of amount \$1,000,000.00 will be required to guarantee the performance of the selected respondent after the contract is signed. The performance bond, which is due within 10 calendar days after the execution of the contract, must be made payable to "Indiana Department of Administration" and must be in the form of a certified check, cashier's check, or a bond acquired from a surety company registered with the Indiana Department of Insurance. The bond must remain in effect for the duration of the contract. Notwithstanding any other provisions relating to the beginning of the term, the contract shall not become effective until the Performance bond required by the contract is delivered in the correct form and amount to IDOA. The performance bond should be submitted to the following address:

**Allen Walker
Procurement Division
Indiana Department of Administration
402 West Washington Street, W468
Indianapolis, IN 46204**

Respondents wishing the return of a proposal or performance bond should attach a self-addressed envelope. The requested document will be returned as soon as possible after the award (proposal bond) or upon successful completion of the contract (performance bond). Bonds not claimed may be destroyed upon successful completion of the contract.

Comment [JGH1]: I think we suggested that a performance bond in the amount of their bid would be required at the time of contract.

SECTION TWO PROPOSAL PREPARATION INSTRUCTIONS

2.1 GENERAL

To facilitate the timely evaluation of proposals, a standard format for proposal submission has been developed and is documented in this section. All respondents are required to format their proposals in a manner consistent with the guidelines described below:

- Each item must be addressed in the respondent's proposal or the proposal may be rejected.
- The transmittal letter should be in the form of a letter. The business and technical proposals must be organized under the specific section titles as listed below.
- The State may, at its option, allow all respondents a five-calendar-day period to correct errors or omissions to their proposals. Should this necessity arise, the State will contact each respondent affected. Each respondent must submit written corrections to the proposal within five calendar days of notification. The intent of this option is to allow proposals with only minor errors or omissions to be corrected. Major errors or omissions, such as the failure to include prices, will not be considered by the State as a minor error or omission and may result in disqualification of the proposal from further evaluation.

2.2 TRANSMITTAL LETTER

The Transmittal Letter must address the following topics except those specifically identified as "optional."

2.2.1 Summary of Ability and Desire to Supply the Required Products and Services

The transmittal letter must briefly summarize the respondent's ability to supply the requested products and services that meet the application requirements defined in Section Three of this RFP. The letter must also contain a statement indicating the respondent's willingness to provide the requested products and services subject to the terms and conditions set forth in the RFP including, but not limited to, the State's mandatory contract clauses and a performance bond in the amount of the respondents bid.

2.2.2 Signature of Authorized Representative

A person authorized to commit the respondent to its representations and who can certify that the information offered meets all general conditions including the information requested in Section 2.3.4, must sign the transmittal letter. Such person's authority to so act must be consistent with the information contained in Section 2.2.1 of this RFP. **In the transmittal letter please indicate the principal contact for the proposal along with an address, telephone, and fax number.**

2.2.3 Respondent Notification Request

Attachment C provides respondents an opportunity to indicate the preferred method of notification of the vendor selection made for this solicitation. Unless otherwise indicated, respondents will be notified via U.S. mail with the

assumption of delivery within 3 business days. If there is no preference in this regard, Attachment C does not need to be submitted with the respondent's proposal and notification will be made by U.S. mail.

It is the respondent's obligation to notify the Procurement Division of any changes in address that may have occurred since the origination of this solicitation. The Procurement Division will not be held responsible for incorrect vendor/contractor addresses.

2.2.4 Other Information

This item is optional. Any other information the respondent may wish to briefly summarize will be acceptable.

2.3 BUSINESS PROPOSAL

The Business Proposal must address the following topics except those specifically identified as "optional."

2.3.1 General

This optional section of the business proposal may be used to introduce or summarize any information the respondent deems relevant or important to the State's successful acquisition of the products and services requested in this RFP.

2.3.2 Respondent Company Structure

The legal form of the respondent's business organization, the state in which incorporated (if a corporation), the types of business ventures in which the organization is involved, and a chart of the organization are to be included in this section. If the organization includes more than one product division, the division responsible for the development and marketing of the requested products and services in the United States must be described in more detail than other components of the organization.

2.3.3 Company Financial Information

This section must include the respondent's financial statement, such as an income statement or balance sheet, for each of the two most recently completed fiscal years. The financial statements must demonstrate the respondent's financial stability. If the organization includes more than one product division, separate financial statements must be provided for the division responsible for the development and marketing of the requested products and services.

2.3.4 Integrity of Company Structure and Financial Reporting

This section must include a statement indicating that the CEO and/or CFO has taken personal responsibility for the thoroughness and correctness of any/all financial information supplied with this proposal. The particular areas of interest to the State in considering corporate responsibility, which are mandatory, include

the following items: separation of audit functions from corporate boards and board members, if any, the manner in which the firm assures board integrity, the separation of audit functions and consulting services. The State of Indiana will consider the information offered in this section to determine the responsibility of the offeror per IC 5-22-16-1(d).

Federal law H.R. 3763, the “Sarbanes Oxley Act of 2002” is NOT directly applicable to this acquisition, however, its goals and objectives were used to develop our mandatory areas of interest.

2.3.5 Facilities and Resources

The respondent should include information with regard to the organization’s resources that it deems advantageous to the successful provision of the requested products and services. This might include management capabilities and experience, technical resources, and operational resources not directly assigned to this project, but available if needed.

2.3.6 Required Contract Clauses

Indiana law requires the inclusion of certain language in all contracts. Also, the nature of the products and services requested in this RFP may present a need for the inclusion of certain commitments in any contract resulting from this RFP. **Attachment B** of this document contains a sample contract that could be similar to the one resulting from this RFP. Some clauses within the sample contract are mandatory and other clauses are desirable to the State. NOTE: Those clauses that are mandatory are as follows:

- Duties of contractor, rate of pay, and term of contract
- Conflict of Interest
- Drug-free workplace provision and certification
- Funding Cancellation
- Non-collusion and Acceptance
- Non-discrimination clause

Respondents should review these clauses in detail because a specific agreement to these clauses is required in the Transmittal Letter. If a respondent wishes to suggest alternative wording for one or more of these mandatory clauses without changing the intent, these suggestions may, at the respondent’s option, be documented in this section of the Business Proposal. The respondent’s suggested language will be considered by the State during the contract negotiation process. The State’s willingness to consider alternative language does not change the requirement that the respondent agree in the Transmittal Letter to the acceptance of the State mandatory clauses as written.

Attachment B also includes a number of desirable clauses that the State seeks to include in any contract resulting from this RFP but which it does not consider mandatory. For each of these desirable clauses, the respondent should either indicate that the desired clause is acceptable as worded; suggest specific alternative wording to address issues raised by the specific clause; or indicate the

desired clause is unacceptable and state why. Any language required by a respondent that is unacceptable to the State may lead to the rejection of that respondent's proposal.

2.3.7 Pricing and Charges

The State requests the pricing associated with this RFP be a firm proposal price that must remain open and in effect for a period of not less than 180 days from the proposal due date as well as any extensions agreed to in the course of contract negotiations.

Respondents are required to complete the Pricing Sheet located in Attachment F.

2.3.8 References

The respondent should include a list of at least three clients for whom the respondent has provided products and services that are the same or similar to those products and services requested in this RFP. Any state government for whom the respondent has provided these products and services should be included; also to be included should be clients with locations near Indianapolis, as site visits may be arranged. Information provided should include the name, address, and telephone number of the client facility and the name, title, and phone/fax numbers of a person who may be contacted for further information. The more similar the referenced products and services are to those requested in this RFP, a greater weight may be attached to the references in the State's evaluation process.

2.3.9 Registration to do Business

Selected out-of-state respondents providing the products and/or services required by this RFP must be registered to do business within the state by the Indiana Secretary of State. The address contact information for this office may be found in Section 1.20 of this RFP. This process must be concluded prior to contract negotiations with the State. It is the successful respondent's responsibility to complete the required registration with the Secretary of State. The respondent must indicate the status of registration, if applicable, in this section of the proposal.

2.3.10 Authorizing Document

Respondent personnel signing the Transmittal Letter of the proposal must be legally authorized by the organization to commit the organization contractually. This section shall contain proof of such authority. A copy of corporate bylaws or a corporate resolution adopted by the board of directors indicating this authority will fulfill this requirement.

2.3.11 Subcontractors

The respondent must list any subcontractor's name, address and state of incorporation that are proposed to be used in providing the required products and services. The subcontractor's responsibilities under the proposal, anticipated dollar amount for subcontract, the subcontractor's form of organization, and an indication from the subcontractor of a willingness to carry out these responsibilities are to be included for each subcontractor. This assurance in no way relieves the respondent of any responsibilities in responding to this RFP or in completing the commitments documented in the proposal. The respondent must indicate which, if any, subcontractors qualify as a Minority or Women Owned Business under IC 4-13-16.5-1. See Section 1.22 and Attachment A for Minority and Women Business information.

2.3.12 Respondent Contract Requirements

This section is optional. If the respondent wishes to include any language other than that discussed in the Business Proposal, this language should be included in this section. For each clause included in this section, the respondent should indicate that the clause is required by the respondent in any contract resulting from this RFP and why it is required (if the required clause is unacceptable to the State, the respondent's proposal may be considered unacceptable) or indicate that the clause is desired (but not required) by the respondent in any contract resulting from this RFP.

2.3.13 Bonds

Notwithstanding any other provisions relating to the beginning of the term, any contract will not become effective until the performance bond, if required by the contract, is delivered in the correct form and amount to the address indicated in Section 1.27.

2.4 Technical Proposal

The Technical Proposal must be divided into the sections as described below. Every point made in each section must be addressed in the order given. The same outline numbers must be used in the response. RFP language should not be repeated within the response. Where appropriate, supporting documentation may be referenced by a page and paragraph number. However, when this is done, the body of the technical proposal must contain a meaningful summary of the referenced material. The referenced document must be included as an appendix to the technical proposal with referenced sections clearly marked. If there are multiple references or multiple documents, these must be listed and organized for ease of use by the State.

Executive Summary

Proposal Background

Provide a high-level summary of the proposal and identify the key characteristics of the proposal that might distinguish respondent from other proposals.

Scope of Services

Describe the services included in the proposal and outline/highlight any services, which exceed those specifically requested in the RFP. Of particular interest are value-added services such as software and pertinent specific skills/experience that enhance the value and quality of the services.

Vendor Qualifications

Respondent is encouraged to describe other engagements where services similar to the ones requested in this RFP have been provided to other customers. Of particular interest are Vendor experiences related to Human Services Case Management knowledge, methodology use, value-added services, engagement/project management, transition experience, and technical skills. Respondent is encouraged to supply any additional pertinent qualifications as desired.

Respondent Profile

Organization Overview

Describe respondent's organization structure and highlight key structural components that would benefit FSSA. Respondent is encouraged to highlight any organizational benefits that distinguish respondent from other competitors.

Management Practices and Procedures

Describe the internal engagement management practices and procedures that respondent will bring to the project. Respondent should clearly identify any software and/or hardware tools that are required or proposed in the delivery of these practices. The costs of this software and hardware should be separately identified on the cost proposal per the instructions. Respondent is encouraged to cite actual experiences including benefits derived from employing said practices and procedures. Any experience in reducing and/or eliminating unnecessary procedures would be a plus. Other areas of specificity include, but are not limited to:

- Relationship management – Describe how respondent will interact with the State to ensure success of the project and to build/encourage open and honest communication.
- Personnel/sub-contractor management – Describe how respondent will work with the State on personnel issues.

- Project planning and reporting – Describe how technical projects are planned, and what, if any, integration the project plans have with any proposed methodology. Specific examples of expertise in this area on projects of similar size and complexity are of interest. Reporting requirements can be found in Attachment E.

Business Process Best Practices

Respondent is encouraged to identify and describe actual experiences with implementing and using any best practices that may be appropriate on this project. References should be made to the skill level of principle employees proposed for this contract regarding their knowledge and skill of the best practices described.

Proposed Services

Project Management

The project management components for which the Bidder is responsible include, but are not limited to, the project work plan, project risks, project scope changes, project issues, and deliverable quality. The Bidder must provide information that can be used by the State to evaluate the Bidder's knowledge of, and intended approach to, Project Management.

Within the proposal, the contractor must provide the following information for each area of Project Management.

- Proposed approach to Project Work Plan Management (e.g., updates, tracking actual vs. target, etc.);
- Proposed approach to Risk Management (e.g., identifying, documenting, evaluating, and resolving project risks, etc.);
- Proposed approach to Change Management (e.g., identifying, documenting, and evaluating proposed scope changes, etc.);
- Proposed approach to Issues Management (e.g., identifying, documenting, evaluating, and resolving identified project issues, etc.); and
- Proposed approach to Quality Management (e.g., quality standards, verifying and validating that the projects work products and deliverables meet the defined quality standards prior to their submission to DDARS, etc.).

Proposed Solution: Technology Components

The Division of Disability, Aging, and Rehabilitative Services is seeking a total Human Services Case Management solution that is based on a best value procurement and satisfies the requirements specified in the Attachment labeled Business Requirements.

The Human Services Case Management System total solution must fully replace the current case management and accounting functionality currently provided by

the multiple current Case Management solutions. The Bidder may leverage the current hardware and network environment within the DDARS central and district offices. However, it is highly desirable for the Vendor's Human Services Case Management System solution to operate on one of the standard operating systems and hardware platforms currently supported by FSSA/DTS. General information on systems and platforms can be found at:

http://www.in.gov/fssa/it_standards/pdf/vision.pdf
http://www.in.gov/fssa/it_standards/

Within the proposal, the Respondent must provide the following information to enable the State to assess the technology components that will be utilized in the proposed Human Services Case Management System solution. High-level diagrams showing major system components, their interrelationships, and supporting diagrams and materials, must be included to provide the State a visual, as well as narrative, representation of the future-operating environment. The following information must be provided:

- The proposed network infrastructure that will be utilized in the Human Services Case Management System solution and the respective components that are the responsibility of the 1) Vendor, 2) DDARS, or 3) Districts and central office during the project and post-implementation
- The proposed hardware and operating system platform that will be included in the Human Services Case Management System solution and the respective components that are the responsibility of the 1) Vendor, 2) DDARS, or 3) Districts and central office during the project and post-implementation
- The proposed software components that are included in the Human Services Case Management System solution to satisfy case management requirements, including software language, software version(s), DBMS, software product(s) (as applicable), software modules, standard reporting software, and planned number of installations
- The proposed software components that are included in the Human Services Case Management System solution to satisfy fiscal accounting requirements, including software language, software version(s), DBMS, software product(s) (as applicable), software modules, standard reporting software, and planned number of installations.

Systems Design and Development Approach

In order to satisfy the technical and business requirements identified in the Attachment labeled Business Requirements, the Vendor may be required to make customizations to a commercial, off-the-shelf (COTS) software package or a system that would be transferred from another State. The Vendor must provide the proposed approach for determining and developing software package customizations. In addition, the Vendor is responsible for designing and developing interfaces to and from the new Human Services Case Management System and exiting legacy systems and future information systems yet to be implemented.

Within the proposal, the Vendor must provide information that can be used by DDARS to evaluate the Vendor's proposed approach to the design and development of Human Services Case Management System. At a minimum, this information must include the following:

- Proposed approach for satisfying HIPAA requirements
- Proposed approach for determining and developing customizations
- Proposed approach for legacy-formatted data files (e.g., designing files, developing files, etc.).

Testing Strategy

The Vendor must provide their proposed Testing Strategy. The Testing Strategy must provide information that can be used by DDARS to evaluate the Vendor's knowledge of, and intended approach, to testing. The Testing Strategy must include at least the following:

- Detailed description of the overall approach to Unit Testing
- Detailed description of the overall approach to Systems and Integration Testing
- Detailed description of the overall approach to User Acceptance Testing
- Proposed approach for documenting testing components

Transition and Conversion Strategy

The Vendor is required to provide an overall Transition and Conversion Plan that will guide the Vendor and DDARS through a structured, orderly, and seamless transition from the existing systems to the new Human Services Case Management System.

Software conversion includes the technological transition from the existing system environment (e.g., INSITE, DART, IRIS) to the new Human Services Case Management System production environment. Data Conversion includes the manual and automated conversion, as appropriate, of existing data to the new Human Services Case Management System.

Within the proposal, the Bidder must provide their proposed Transition and Conversion Strategy. The Transition and Conversion Strategy must provide information that can be used by DDARS to evaluate the Bidder's knowledge of, and intended approach to, transition and conversion. This information must include at least the following:

- Detailed description of the Bidder's proposed approach to software conversion
- Detailed description of the Bidder's proposed approach to data conversion
- Proposed approach for documenting system conversion

Implementation Approach

In order to ensure the smooth implementation of Human Services Case Management System, the Vendor must define a structured implementation approach. The goals of the implementation approach must be to reduce project risk, minimize operational disruption, and provide for the successful implementation of the new Human Services Case Management System components.

Within the proposal, the Bidder must provide information that can be used by the State to evaluate the Bidder's knowledge of, and intended approach to, implementation. This information must include at least the following:

Evaluation criteria that will be used to determine the project's readiness for implementation:

- Detailed description of the recommended implementation approach (e.g., components, schedule participants, and advantages and disadvantages of each implementation approach)
- Proposed approach for preparing the Districts, local office, and DTS for the implementation of Human Services Case Management System

System Maintenance Approach

The Bidder is responsible for maintaining the Human Services Case Management System development and test system environment at the State. Systems maintenance includes maintaining all software components. The Bidder is responsible for defining and maintaining all version control methods and tools used to control the release of software versions and source code. This includes the development and identification of a baseline software version and the tracking and deployment of subsequent software versions. The Bidder must also ensure that all software upgrades operate with the customizations made by the Bidder during the design, development, and implementation of Human Services Case Management System and any subsequent customizations made by the Bidder post-implementation.

Within the proposal, the Bidder must provide information that can be used by DDARS to evaluate the Bidder's knowledge of, and intended approach to, systems maintenance. This information must include at least the following:

- Proposed approach to COTS software and critical software (e.g., operating systems, database management system) upgrades (e.g., determining when new software versions are required proposed approach for performing software upgrades post-implementation, communication to DTS, etc.)
- Proposed approach and tools for managing versions of source code and software components during Development, Testing, Implementation, and post-implementation

- Proposed approach for ensuring that software customizations work with software upgrades

Security Strategy

System security must be an integral component of the Human Services Case Management System design and implementation. Human Services Case Management System must satisfy the security and privacy rules defined by HIPAA. If the Vendors proposed total solution includes utilization of the Internet, the Security Strategy must also define the Internet access security approach and architecture.

Within the proposal, the Bidder must provide their proposed Security Strategy. The Security Strategy must provide information that can be used by the State to evaluate the Bidder's knowledge of, and intended approach to, security. This information must include at least the following:

- Identification and description of the proposed security architecture including each proposed level of security (e.g., application, database, network, server, etc.);
- Proposed approach for managing security levels (e.g., defining and maintaining security levels)
- Proposed security procedures for DDARS central office and each District office
- Method the Bidder will use to satisfy HIPAA security and privacy requirements.

Training Approach

The number of potential users of Human Services Case Management System is approximately 3000 individuals distributed throughout the State of Indiana. We prefer a Train-the-Trainer approach where approximately 300 individuals from the Regional sites and DDARS central office would be formally trained by the Vendor and become Certified Human Services Case Management System Trainers. The Certified Human Services Case Management System Trainers would then perform training for the remaining 2700 users. See Attachment C, section 6.1 for user characteristics.

Within the proposal, the respondent must provide information that can be used by DDS to evaluate the respondent knowledge of and intended approach to training. This information must include at least the following:

- Proposed approach for performing Train-the-Trainer training
- Detailed overview of the training curriculum for Certified Human Services Case Management System Trainers and end users
 - Proposed approach for performing technical training as needed
 - Proposed approach for ongoing training post-implementation

Other

FSSA IT Architecture Plan

The State wishes to encourage creativity and innovation in all information technology proposals without jeopardizing the State's IT architecture plan. Respondent should acknowledge familiarity with the State's IT architecture plan and describe how any future enhancements of proposed new functionality will assist the State in implementing the plan. The State's IT architecture plan is available for review on the FSSA web site at:

http://www.in.gov/fssa/it_standards/pdf/vision.pdf

FSSA IT Standards and Guidelines

The State wishes to encourage creativity and innovation in all information technology proposals without jeopardizing the State's IT quality assurance procedures, policies, standards, and guidelines. Respondent should acknowledge familiarity with the State's quality assurance procedures, policies, standards, and guidelines and describe how these may be incorporated into this engagement. The State's IT quality assurance procedures, policies, standards, and guidelines are available for review on the FSSA web site at:

http://www.in.gov/fssa/it_standards/

Value Added Services

Respondent should outline the nature of value-added services that respondent is both capable of delivering, and has delivered before to other clients. In each case, verifiable references must be provided so that the value of the service and client satisfaction can be determined. Of particular interest are examples of providing value-added services on State government projects.

Organizational Chart and Staffing Plan

Respondent must provide an organization chart that:

- 1) clearly identifies each managerial/supervisory position;
- 2) contains the name of the resource that will fill each managerial/supervisory position, and
- 3) contains the percentage of time that each managerial/supervisory position will spend on managerial/supervisory activities.

Other positions on the organization chart do not need to identify the specific resources that will fill these positions at this time. Respondent should assume that all resources assigned to this engagement will perform their work duties within the State's facilities in Indianapolis, Indiana.

Respondent is encouraged to provide any additional explanation regarding the proposed organization chart that is unique to respondent's plan or not discussed in other sections of the proposal.

2.5 MINORITY & WOMEN'S BUSINESS ENTERPRISES PARTICIPATION PLAN

A properly completed and signed MWBE Participation Plan or Waiver (**Attachment A**) must be included as part of the proposal. Respondents must indicate the name of the racial minority and woman owned firm(s) with which it will work; the contact name and phone number at the firm(s); the service supplied by the firm(s); and the specific dollar amount from this contract that will be directed toward each firm. If the above mentioned goals (1.21) can not be achieved by directing proceeds from this contract toward racial minority and woman owned enterprises, the respondent may demonstrate that an amount, equal to each of the above goals, of the firms overall annual proceeds (from all business) are directed to racial minority and/or woman owned enterprises.

Please note: Respondents' claims for participation will be validated prior to contract award.

SECTION THREE PROPOSAL EVALUATION

3.1 PROPOSAL EVALUATION PROCEDURE

The State of Indiana has selected a group of personnel to act as a proposal evaluation team. Subgroups of this team, consisting of one or more team members, will be responsible for evaluating proposals with regard to compliance with RFP requirements. All evaluation personnel will use the evaluation criteria stated in Section 3.2.

The procedure for evaluating the proposals against the evaluation criteria will be as follows:

- 3.1.1 Each proposal will be evaluated for form on a pass/fail basis. Proposals that are incomplete or otherwise do not conform to proposal submission requirements will normally be eliminated from consideration. Respondents should note that agreement to the State's mandatory contract clauses is required in the Transmittal Letter and will be evaluated for such under the form category.
- 3.1.2 Each proposal will be evaluated on the basis of the categories included in Section 3.2. A point/percentage score will be established for each category.
- 3.1.3 If technical proposals are close to equal, greater weight could be given to price.
- 3.1.4 Based on the results of this evaluation, the qualifying proposal determined to be the most advantageous to the State, taking into account all of the evaluation factors, may be selected by IDOA and DDARS for further action, such as contract negotiations. If, however, IDOA and DDARS decide that no proposal is sufficiently advantageous to the State, the State may take whatever further action is deemed necessary to fulfill its needs. If, for any reason, a proposal is selected and it is not possible to consummate a contract with the respondent, IDOA may begin contract preparation with the next qualified respondent or determine that no such alternate proposal exists.

3.2 Evaluation Criteria

Proposals will be evaluated based upon the proven ability of the respondent to satisfy the requirements of the RFP in a cost-effective manner. Each of the evaluation criteria categories is described below with a brief explanation of the basis for evaluation in that category. The percentage of the total point score associated with each category is indicated following the category name.

- 3.2.1 Business Requirements (Attachment D) (35%)
Vendors ability to fulfill the requirements listed in Attachment D.
- 3.2.2 Technology Requirements (30%)
Vendors ability to provide a solution that adheres to the architectural standards of the State of Indiana and the Family and Social Services Administration.
- 3.2.3 Value Add (10%)

Vendors ability to provided best-of-breed solution and instill best practices through implementation of the vendors solution.

3.2.4 Total Cost of the Project and Products (25%)

3.2.5 Minority Business & Women's Participation Plan (Pass/Fail)

All proposals will be reviewed by members of Family and Social Services Administration and IDOA. References may be contacted. It is possible that persons participating in the selection process, through IDOA, will interview finalists. The Commissioner of IDOA or his designee will, in the exercise of his sole discretion, determine which proposals offer the best means of servicing the interests of the State. The exercise of this discretion will be final.