Preparing for Change: Michigan's Compliance with CMS's HCBS Rule





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Home and Community Based Services Conference
August 2017



Presentation Objectives

- Background and Michigan's Transition Process
- Overview of the 1915 (b)/(c) Survey Process
- Policy Change
- Stakeholder Involvement, Outreach and Education
- Aggregated Survey Results
- Lessons Learned



Background: Habilitation Supports Waiver

- Currently, Michigan delivers HCBS services under the §1915(b) and §1915(c) waivers
- Michigan has submitted Statewide Transition Plan to CMS for initial approval
- Michigan applied for an § 1115 HCBS Waiver

Waiver Program	Waiver Entity	Current Status
§1915(c) Children's Waiver Program	Community Mental Health Service Providers (CMHSPs)	Presumed compliant with the rule
§1915(c) Children with Serious Emotional Disturbances Waiver	CMHSPs	Presumed compliant with the rule
§1915(c) MI Health Link	Integrated Care Organizations	Immediate Compliant with the rule
§1915(c) MI Choice Waiver	Prepaid Ambulatory Health Plans	Assessment Completed
§1915(c) Habilitation Supports Waiver (HSW) *	Prepaid Inpatient Health Program (PIHPs)	Assessment Completed on 1/31/17 Current Focus: Provider notification & remediation
§1915(b) Managed Specialty Supports and Services Program *	PIHPs	Assessment: July 2017 – November 2017

^{*} MI-DDI assisting MDHHS with assessment of this HCBS waiver.



Background: Habilitation Supports Waiver (con't)

- Presumed compliant setting, if the person:
 - 1. lives in their own home or apartment
 - 2. lives in the home of a family member
- Individuals included in the survey process, receive one of the following waiver services:
 - Residential: Private residence owned or controlled by provider, Generalized Licensed Adult Foster Care, or Specialized Residential Services Living Arrangement
 - Non-Residential: Out of Home Non-Vocational Services, Pre-Vocational Services, or Supported Employment



Assess Compliance for Transition:



Participant Tool

- Determines how the individual experiences services and supports
- Used to cross-check the survey responses from the provider tool
- Contains residential and nonresidential sections



Provider Tools

- Assesses the setting's compliance with the rule
- Separated into a residential component and a non-residential component



Prepaid Inpatient Health Plan Tool

- Functions as a technical assistance tool for Prepaid Inpatient Health Plans
- Focuses on policies and procedures
- Does not affect compliance of individual settings

Project Years 1 & 2: Two Assessment Tools

Pilot Year: Three Assessment Tools



Data Management: Electronic Surveys and Database

Waiver Support Application:

- MDHHS' waiver enrollment system
- MDHHS added feature for HCBS:
 - New page to collect provider information
 - Stores survey data
 - Generates reports for MDHHS and PIHPs based on the HCBS surveys



- MI-DDI electronically distributed HCBS HSW surveys via Qualtrics
- MI-DDI used a "Train the Trainer" model to prepare PIHPs to survey 1915(b)(3) population via Qualtrics



Data Management: Electronic Surveys and Database (con't)

HCBS reports from the Waiver Supports Application (WSA):

Name of the Reports	Function
Survey Completion Report:	Identify providers that are not willing to participate in the assessment process
Out of Compliance Report:	Identify providers with out of compliance issues
Heightened Scrutiny Report:	Identify providers that are on Heightened Scrutiny
Heightened Scrutiny Notification Letter:	Auto-populate letter with issues (institutional qualities and/or have the effect of isolating), provider ID, and case ID
Non-Compliant Provider Notification Letter:	Auto-populate letter with out of compliance issues, provider ID, and case ID
Compliant Provider Notification Letter:	Auto-populate letter with provider ID and case ID
Shared Provider Information Report:	Share provider compliance status across the State without giving out PHI



Next Phase After the Survey - HSW

- Out of compliance providers for the HSW:
 - PIHPs send out notification letters to providers (those not diverted for heightened scrutiny)
 - Providers submit Corrective Action Plans (CAPs)
 - PIHPs accept or deny CAPs
 - PIHPs follow up on CAP execution
 - Accept as HCBS compliant or begin process of transitioning participants to compliant settings
 - MDHHS validates PIHP oversight of provider compliant status



Next Phase -1915(b)(3)

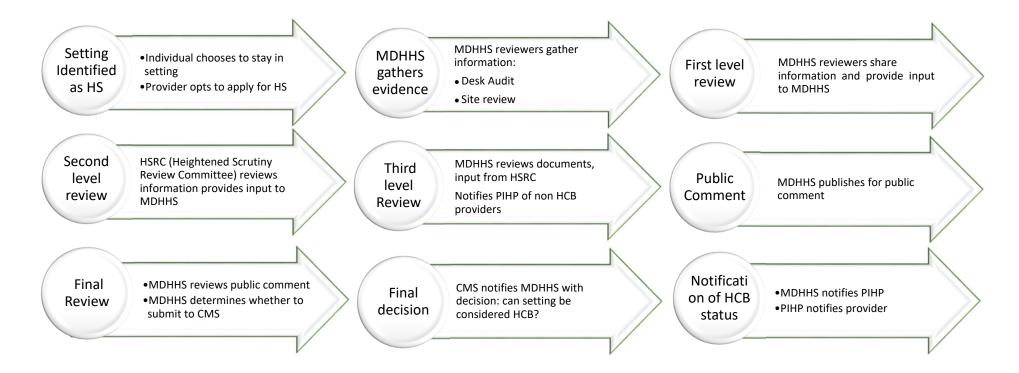
- Why survey the 1915(b) group?
 - Michigan received guidance from CMS:"...1915(b) services are optional services which must be cost effective, efficient and not inconsistent with the purposes of Title 19. As Title 19 was amended with regard to 1915(c), 1915(i) and 1915(k) to ensure that all home and community-based settings comport with the characteristics delineated in the regulation, it would be inconsistent to permit a 1915(b)(3) service that is home and community-based in nature to be furnished in a setting that does not comport with these regulatory requirements".

Survey Population

- Community Living Supports provided in provider owned or controlled settings
- Supported Employment
- Skill Building
- Survey Assessment
 - Participants and Providers: July 2017 November 2017
 - Estimated number of surveys: Approximately 14,600 Participants and 18,300 Providers
- Survey Process
 - PIHPs implement the survey with technical support from MI-DDI
 - MI-DDI implemented a web-based training program for PIHP Leads and their identified assistants
 - Training program addresses each aspect of survey preparation, implementation, monitoring, and reporting



Heightened Scrutiny





Close the Front Door for NEW HCBS Providers

- Effective 10/1/2017, any new HCBS provider and their provider network must be in immediate compliance with the federal HCBS Final Rule to deliver services to Medicaid beneficiaries.
- This policy does not apply to existing providers and their provider networks who deliver Medicaid HCBS services before the policy's effective date.
- MDHHS will continue working with the existing providers towards compliance with the federal HCBS Final Rule as specified in the State Transition Plan.





Stakeholder Involvement

- Implementation Advisory Council (IAG) serves three primary purposes:
 - Assist the MDHHS with implementing the Statewide Transition Plan and achieving the five principles for implementation
 - Advise the MDHHS on strategies to address the core elements of implementation
 - Facilitate statewide efforts on educating individuals, providers, and communities about the HCBS Rule and engaging all in the transition process
- Members of IAG include:
 - Advocates
 - Families and waiver participants
 - Providers
 - PIHPs and CMHSPs
 - MDHHS representatives: HCBS team, leadership, and Medicaid Services Administration (MSA)



Outreach and Education

- MI-DDI
 - Beneficiary Booklet
 - HCBS Final Rule Factsheet
 - Participant Survey FAQ
 - Beneficiary and Family Outreach and Education PowerPoint
- MDHHS website
- Participants & Families

- IAG Meetings
- Provider Readiness Tools
- MI-DDI: Provider Survey FAQ
- Conferences
- Webinars
- MDHHS website
- **Providers**



- Meetings with PIHP CEOs and PIHP HCBS Leads on a frequent basis
- HCBS SharePoint Site with the PIHP HCBS Leads
- Conferences
- Webinars
- MDHHS website

PIHPs







Education and Information Materials

- a. One-page Factsheet
- b. Individual/Beneficiary and Family Member/Friend/Guardian PowerPoint Presentations without Presentation Notes
- c. Individual/Beneficiary and Family Member/Friend/Guardian PowerPoint Presentations **with** Presentation Notes
- d. Individual/Beneficiary Booklet
- e. Handouts (2 slides per page for each audience: Individual/Beneficiary and Family Member/Friend/Guardian)



Education and Information Materials: Individual/Beneficiary

Based Services

Transition

Home & Community





Home & Community
Based Services
Transition

What Does the Home
and Community Based
Services Rule Mean for
You?

White Does The Home
and Community Based
Services Rule Mean for
You?

White Does The Home
Medical Developmental
Disabilities Institute
Wayne State University

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Disabilities Institute
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Factsheet

PowerPoint

Booklet

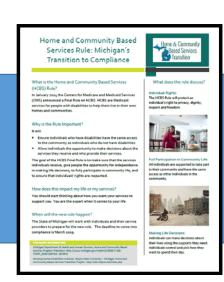


Education and Information Materials: Family/Friend

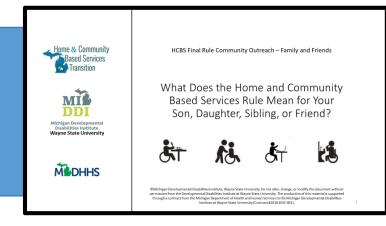
Home & Community

Based Services

Transition



Factsheet



PowerPoint

Survey Domains



Community Integration

Individuals can fully participate in community life.



Rights

Individuals are treated with dignity and respect.



Privacy

Individuals control when and with whom they want to share their personal space, conversations, and information.



Choice and Control

Individuals can control their choices about where they receive their services, who provides their services, and how they want to spend their days, based on their own needs and preferences.



Freedom of Access

Individuals can access all areas of their home and community to the same extent that others without disabilities are able to.



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Survey Tool Components and Questions

Survey Domains	Participant Survey	Residential Survey	Non-Residential Survey
Community Integration	13	9	6
Rights	17	9	12
Personal Privacy	12	9	4
Choice and Control	21	11	3
Freedom of Access	15	14	2



Survey Questions

Domain	Participant	Residential	Non-Residential
Choice and Control Question across all three surveys	 Did you pick the agency who provides your non-residential services and supports? Did you pick the agency who provides your residential services and supports? 	Do individuals pick the agency who provides their residential services and supports?	Did the individual pick the agency who provides their non-residential services and supports
Privacy Question in participant and residential surveys	Does your home staff ask before entering your living areas (bedroom, bathroom)?	Do staff ask before entering individuals' living areas (bedroom, bathroom)?	



HSW Survey Methodology

- The survey focused on all HSW beneficiaries (n=5,720) and their residential (n=3,207) and non-residential (n=2,315) providers.
- The survey process was implemented in two phases (May-August 2016; November 2016-March 2017).
- The survey was conducted through a web-based system (Qualtrics).
- Survey instruments and methodology were pilot tested with 10% of the beneficiary population in 2015.



HSW Survey Results

- 5,059* complete surveys were received out of a total of 5,630 expected surveys
- 90% response rate
- 4,267** beneficiary responses included in analysis
- Beneficiary characteristics of survey respondents:
 - 29% between the ages of 50-59
 - 57% male
 - 62% white
 - 77% live in specialized residential homes
 - 15% participate in facility-based day activity
- * If beneficiary and expected provider surveys were received OR if the beneficiary survey was missing but all expected provider surveys were completed then survey was considered complete.

^{**} Included in the analysis only if the beneficiary and provider surveys were complete AND matched (ie. both beneficiary and provider responded to questions regarding the same service and service provider).



Beneficiary Responses (n=4,267)

- 95% received assistance to complete the survey
- 89% assisted by a supports coordinator
- 2.5% assisted by family
- 53% were directly interviewed for their responses
- 88% live only with others with disabilities
- 13% were employed



Provider Responses

Residential Providers (n=3,207)

- 77% specialized residential homes
- 22% AFC homes
- <1% PIHP/CMHSP owned homes</p>
- 8% operate/manage multiple homes

Non-residential Providers (n=2,315)

- 12% supported employment
- 54% out of home, non-vocational services
- 33% pre-vocational services



Beneficiary & Residential Provider Survey Domain Scores

Survey Domain	Beneficiary Mean	Provider Mean	Difference
Community Integration	73	83	10
Rights	57	73	18
Personal Privacy	86	89	3
Choice/Control	62	72	10
Freedom of Access	82	89	7
Mean Scores	72.0	81.2	9.2



Residential: Areas of Highest Compliance and Respondent Agreement by Domain

 Community Integration 	Beneficiary/Provider
✓ Transportation is available	94/98
✓ Have access to the community	95/98
• Rights	

✓ Have access to person	al funds	85/96
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Personal Privacy

✓ Discuss personal issues in private	95/97
✓ Can store belongings	99/97
✓ Can communicate in private	96/99
✓ Receive personal care in private	100/100
✓ Can meet with visitors in private	98/100

Residential *Highest* Compliance & Agreement (con't)

Beneficiary/Provider Choice/Control in Setting

√ Choose clothing 89/98

✓ Can changes services 85/92

Freedom of Access

91/97 ✓ Access to communication device

✓ Dining area access and use 98/99

✓ Living room access and use 99/100

√ Home is accessible 100/98



Residential: Areas of *Least* Compliance & Respondent Agreement by Domain

Community Integration
 Beneficiary/Provider

✓ Only live with people with disabilities 12/41

Rights

✓ Has a lease 8/11

✓ Eviction is explained 24/28

Personal Privacy

✓ Can close/lock bedroom door 39/40

✓ Can close/lock bathroom door 65/73



Residential Least Compliance & Agreement (con't)

 Choice/Control 	Beneficiary/Provider

✓ Choice of house mate 23/33

✓ Choice of roommate 37/32

✓ Choice of staff 20/42

✓ Choice of private bedroom 48/48

Freedom of Access

✓ Bedroom internet 34/52



Beneficiary & Non-Residential Provider Survey Domain Scores

Survey Domain	Beneficiary Mean	Provider Mean	Difference
Community Integration	69	76	7
Rights	81	92	11
Personal Privacy	99	100	1
Choice/Control	70	93	23
Mean Scores	79.8	90.3	10.5



Non-Residential: Areas of *Highest* Compliance & Respondent Agreement by Domain

Community Integration

Beneficiary/Provider

Contact with people without disabilities

90/96

• Rights

❖Work is paid

99/98

Can access/control personal funds

100/96

Has information on individual rights

95/99

Personal Privacy

❖ Assistance is provided in private

99/100

Choice/Control: no items met the criteria



Non-Residential: Areas of *Least* Compliance & Respondent Agreement by Domain

Community Integration

Beneficiary/Provider

❖ Setting is in the community

14/20

Rights

Have work benefits

25/61

Choice/Control

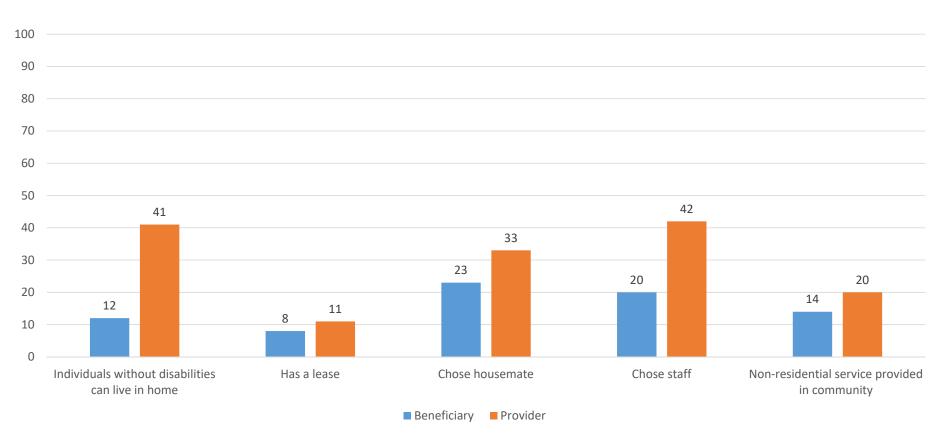
Can schedule day program breaks/lunch

55/79





Michigan: Beneficiary and Provider Perceptions (% Yes)





Lessons Learned

- Survey process
- Stakeholder involvement
- Cooperation across state departments Licensing, Legal, Rights
- Provider readiness tools Residential and Non Residential
- Oversight and monitoring
- Validation through cross walking data sets NCI data (IDD pop.)

Michigan HCBS Resources





Home and Community Based Services Transition Website:

http://www.michigan.gov/mdhhs/0,5885,7-339-71547 2943-334724--,00.html

Home and Community Based Services Transition

Email Box: HCBSTransition@Michigan.gov

Home and Community Based Services Transition Webpage: https://ddi.wayne.edu/hcbs

Contact Information



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