# Catalyst Conversation: Tools to Jump Start an Integrated Care Program for Dually Eligible Individuals

Camille Dobson, ADvancing States Deputy Executive Director Tuesday, December 8



### ADvancing States' Focus on Dual Eligibles

- Strategic direction from Board of Directors
  - First identified in 2019; continued in 2020
- Key priority area for the MLTSS Institute Advisory Council
  - Both MLTSS state leaders as well as health plan MLTSS executives agreed this was one of the most important issues facing LTSS programs



#### **Approach**

- Do not reinvent the wheel or duplicate existing materials
- Identify key barriers and address them
- Provide complementary assistance to ICRC's <u>State</u>
   Pathways to Integrated Care tool







The Value of Pursuing
Medicare-Medicaid
Integration for Medicaid
Agencies

1st in the MLTSS
Institute
Dual
eligible
series

Nov. 2019



# Why Integrate Care for Dually Eligible Beneficiaries?

- What are the current challenges?
  - Complex care needs
  - More than 90 percent receive fragmented care
  - High utilization; high costs
- What are ideal outcomes?
  - Streamlined, coordinated care with improved care experience
  - Higher utilization of preventive and community based care
  - Reduced costs



# Why Integrate Care for Dually Eligible Beneficiaries?

- What are the current challenges?
  - Complex care needs
  - More than 90 percent receive fragmented care
  - High utilization; high costs
- What are ideal outcomes?
  - Streamlined, coordinated care with improved care experience
  - Higher utilization of preventive and community based care
  - Reduced costs



### Early Promising Findings\*

- Improved self-reported beneficiary satisfaction overall and with care coordination
- Improved health outcomes
- Improved quality of life
- Cost reductions
- Increase in use of community settings/rebalancing
- Improved Medicaid program administration and management



<sup>\*</sup> Primarily from FAI demonstrations

#### Conclusions

- Evidence is emerging despite some data limitations
  - It takes time for programs to generate positive results and for beneficiaries to reap the benefits
- Continued focus on data collection and analysis is critical to continue to make the case
- Consensus from states: "These programs are worth it, and you get back what you put in."







Starting from Square One:
Considerations for States
Exploring Medicare-Medicaid
Integration

2<sup>nd</sup> in the MLTSS
Institute
Dual
eligible
series

May 2020



#### **Key Questions States Should Ask**

- What are the State's policy goals?
  - Improving health outcomes and/or experience of care for dually eligible populations
  - Rebalancing
  - Bending the cost curve for dually eligible individuals
- What does the State's dually eligible population look like? Consider both characteristics and needs.
  - Demographics
  - Enrollment in managed care



#### **Key Questions States Should Ask**

- What is the State's health care landscape?
  - Penetration of Medicare managed care
  - Existence of other value-based programs (ACOs)
  - Willingness of provider community to engage with managed care
- Are stakeholders (both internal and external) supportive of integration?
  - ❖ Is there sufficient interest from providers and accountable entities?
  - Will state leadership sustain funding necessary to launch and operate an integrated care program?



### **Key Questions States Should Ask**

- Does the State have the internal capacity to undertake integration activities?
  - Data systems
  - ❖ Staff with requisite skill set
  - Other initiatives that take up state bandwidth
- How "big" should the State go?
  - Should existing program strengths be retained?
  - Can the state build on Medicaid managed care infrastructure?
  - Sustainability







De-Mystifying Data: How Medicare Data Can Support Medicaid Agencies 3<sup>rd</sup> in the MLTSS
Institute
Dual
eligible
series

October 2020



#### Why Is Medicare Data Important for States?

- Provides key demographic, clinical, service utilization and spending information about dually eligible individuals
- Completes the picture of an individual's needs
- Offers value to multiple state staff
  - State Medicaid Directors
  - Medicaid agency teams focused on Medicare-Medicaid integration and related programs
  - Partner agencies such as aging and disability units
- Supports program planning, care coordination and program integrity

#### **Getting Started**

- Understand your marketplace and political environment
- Assign an integrated care lead in your agency
- Engage Medicare managed care plans, esp. D-SNPs
- Use the resources of the Integrated Care Resource
   Center (<u>www.integratedcareresourcecenter.com</u>) and the State
   Data Resource Center (<u>www.statedataresourcecenter.com</u>) to
   help
- Contact the MLTSS Institute at ADvancing States



#### **Questions?**

Camille Dobson
<a href="mailto:cdobson@advancingstates.org">cdobson@advancingstates.org</a>
202/898-2578

